| PROFIT \& LOSS ACCOUNT |  |  | BALANCE SHEET |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Quarter | to Date | Fixed Assets |  |  |  |
| Sales Revenue |  |  | Freehold Building | 495,000 |  |  |
| Drink | 66,807 | 66,807 | Other fixed assets | 53,025 |  |  |
| Food | 16,401 | 16,401 |  |  | 548,025 |  |
| Hotel | - | - |  |  |  |  |
|  | 83,208 | 83,208 | Current Assets |  |  |  |
|  |  |  | Wet stock 7,709 |  |  |  |
| Cost of Sales |  |  | Dry stock 2,056 |  |  |  |
| Drink | 23,081 | 23,081 |  | 9,765 |  | where the |
| Food | 5,635 | 5,635 | Debtors | 152 |  | money is |
|  | 28,716 | 28,716 | Prepayments | 185 |  | sitting |
|  |  |  | Cash | 4,625 |  |  |
| Gross Profit |  |  |  | 14,727 |  |  |
| Drink | 43,726 | 43,726 |  |  |  |  |
| Food | 10,766 | 10,766 | Current Liabilities |  |  |  |
| Hotel | - | - | Creditors | 13,055 |  |  |
|  | 54,492 | 54,492 | Accruals | 882 |  |  |
|  |  |  |  | 13,937 |  |  |
| Labour Costs |  |  |  |  |  |  |
| Management salaries | 11,500 | 11,500 | Net Current Liabilities |  | 790 |  |
| Staff Wages | 12,994 | 12,994 |  |  |  |  |
| National Insurance | 1,655 | 1,655 | NET ASSETS |  | 548,815 |  |
|  | 26,149 | 26,149 |  |  |  |  |
| Operating Costs |  |  |  |  | 117,625 |  |
| Energy | 2,218 | 2,218 | Shareholders' Funds |  |  | where the |
| Cleaning | 1,015 | 1,015 | Share Capital | 100,000 |  | money has |
| Garden maintenance | - | - | Retained Profit | 331,190 |  | come from |
| Glasses \& crockery | 181 | 181 |  |  | 431,190 |  |
| Laundry | 148 | 148 |  |  |  |  |
| Repairs | 258 | 258 | CAPITAL EMPLOYED |  | 548,815 |  |
|  | 3,820 | 3,820 |  |  |  |  |
| Entertainment Costs |  |  | MOVEMENT ON RESERVES |  |  |  |
| TV Rental / licences | 1,200 | 1,200 |  | Share | Retained | Loan |
| Pool tables (net) | 135 | 135 |  | Capital | Profit | Capital |
| Fruit machines (net) | - | - |  |  |  |  |
| Entertainment | 1,850 | 1,850 | Start of the quarter | 100,000 | 322,303 | 98,004 |
|  | 3,185 | 3,185 | Shares issued during quarter | - |  |  |
|  |  |  | Profit after tax for the quarter |  | 8,887 |  |
| Marketing Costs |  |  | Dividends paid |  | - |  |
| Advertising | 800 | 800 | Repayment of/(increase in) loan |  |  | - 19,621 |
| Market Research | - | - | End of the quarter | 100,000 | 331,190 | 117,625 |
| Sponsorship | - | - |  |  |  |  |
|  | 800 | 800 |  |  |  |  |
|  |  |  | CASH FLOW STATEMENT | Quarter |  | Year to date |
| Administration Costs | 661 | 661 |  |  |  |  |
|  |  |  | Retained Profit/(loss) per P\&L | 8,887 |  | 8,887 |
| Property Costs |  |  | add back Depreciation | 1,675 |  | 1,675 |
| Depreciation | 1,675 | 1,675 |  |  |  |  |
| Rates | 5,000 | 5,000 | (Inc.)/dec. in Stock | - 691 |  | - 691 |
|  | 6,675 | 6,675 | (Inc.)/dec. in Debtors | - 116 |  | - 116 |
|  |  |  | Inc./(dec.) in Creditors | - 81 |  | - 81 |
| Total Overheads | 41,290 | 41,290 | Inc./(dec.) in Accruals | 284 |  | 284 |
|  |  |  | (Inc.)/dec. in Prepayments | 13 |  | 13 |
| OPERATING PROFIT | 13,202 | 13,202 | Fixed assets purchased Loan extended / (repaid) | - 30,000 |  | - 30,000 |
|  |  |  |  | 19,621 |  | 19,621 |
| Interest paid | 1,353 | 1,353 | Net Cash Flow | - 408 |  | - 408 |
| Profit before tax | 11,849 | 11,849 |  |  |  |  |
| Taxation | 2,962 | 2,962 |  |  |  |  |
| Profit after tax | 8,887 | 8,887 | Cash at end of period | 4,625 |  | 4,625 |
| Dividends | - | - | Cash at start of period | 5,033 |  | 5,033 |
| Retained profit | 8,887 | 8,887 | Increase/(decrease) | - 408 |  | - 408 |

